SUSTAINABILITY | PROTON FINISHING

Perspective Environment		Social		Economy		
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Focus area Sustainable Development	Climate impact 13 redownskie C	Local impact 12 **COO** COO**	Coworker 8 METHODA ME	Society 13 Representation	Development 12 Nation on the Community of the Community	Growth 8 ACTIONAL SHOWLING SH
Goals	We want to contribute to the goals of the Paris Agreement by reducing the climate footprint of our operations. As a first step, we carry out climate calculations for the various parts of our operations to then establish a plan for how we will reduce our climate impact and reach our goal of climate neutrality in 2045.	We want to contribute to better use of resources by preventing, reducing, reusing and recycling our waste. We also work with responsible handling of chemicals to reduce negative consequences for human health and the environment.	We want to contribute to safe and secure working environments where our employees have the opportunity to grow. We make it possible for people with different backgrounds to get work with good conditions. Through our products, we also contribute to the safety of our customers' employees.	We want to contribute to the goals of the Paris Agreement by reducing the climate footprint of our operations. As a first step, we carry out climate calculations for the various parts of our operations to then establish a plan for how we will reduce our climate impact and reach our goal of climate neutrality in 2045.	We want to contribute to better use of resources by preventing, reducing, reusing and recycling our waste. We also work with responsible handling of chemicals to reduce negative consequences for human health and the environment.	We want to contribute to safe and secure working environments where our employees have the opportunity to grow. We make it possible for people with different backgrounds to get work with good conditions. Through our products, we also contribute to the safety of our customers' employees.
Target	CO ₂ e-impact CO ₂ e/surface treated area (Scope 1+2) Target 2035: Neutral and reduced CO ₂ e emissions with 90%. Energy Purchased kWh/working hour Target 2035: -40% (base year 2021) Target 2025: Develop additional key figures and targets regarding the energy area.	Waste Waste for landfill & energy extraction from the business Target 2035: 0% Reduce the percentage of combustible waste in the conventional industrial waste as a measure of increased sorting. Target 2025: 31% Reduce the proportion of hazardous waste in the total amount of waste. Target 2025: 73% Emissions Reduce the percentage of the utilized part of the authorized release amount of metal and phosphorus. Target 2025: 20% Listed chemicals – REACH SVHC Target 2035: 0 listed substances in sold products and used chemical products Company cars Target 2025: 100% purchase of electric or hybrid cars (not pure fossil)	Ambassadors Target 2030: 25 eNPS(NMI) Safe and secure workplace Target: No accidents resulting in absence Target 2030: 10 identified risks per reported incident Personal development Target 2030: 16 hours of education per coworker per year Whistle blowing Target: No deviations/situations that lead to whistleblowing	Contribute with our resources in community development Target 2025: 20 activities Sustainable value chains Target: x not yet decided (System needed Ex. Amfori BSCI- värdering, SAQ, Ecovadis)	Sustainable products and services Target 2025: First step towards the first closed water treatment plant, 50% recirculated water. Target 2025: Cobolt free production Business development Target 2025: 86,2% OEE	Profitability Target 2025: 5,8% Target 2026: 7,9% Target 2027: 8,9% Growth Target 2025: -12% Target 2026: 16% Target 2027: 1,3% Solvency Target: >35% yearly Satisfied customer / Ambassadors Target 2030: 25 cNPS Target 2025: 4,5 NKI
Result	2021 2022 2023 2024 CO2e-impact [kg/m²] 0,94 0,86 0,71 0,81 base -9% -24.5% -13,8% Energy - purchased [kWh/m²] 6,74 6,51 5,97 6,53 base -3% -11,4% -3,1% 2023: Climate calculations performed for all six factories. 2023: Reports climate footprint per surface treated area	2022 2023 2024	2022 2023 2024 Ambassadors eNPS -24 -145 Safe workplace [number] accident* 1	2022 2023 2024 Contribution in community develop. activities - 17 20 3 pcs sponsor partnership 2 pcs degree theses 3 pcs LIA (Learning at Workplace) 1 pcs shared climate calculation knowledge 1 pcs commitment at Campus Värnamo 1 pcs board member Lagans vattenråd 2 pcs educational fair 1 pcs SIS standard development 1 pcs Hillerstorps samhällsförening 2 pcs school projects marketing 1 pcs SFI language teaching 2 pcs support job through the	2022 2023 2024 Business development [%] OEE 84,8 80,9 79,6 2023: CO ₂ e-imprint calculated for all surface treatment lines. 2024: Ecovadis silver medal, 67/100	2022 2023 2024 Profitability [%] 9,6 8,6 3,0 Growth [%] 3,7 8,0 -12,8 Solvency [%] 32 30,3 34 Satisfied customer / Ambassadors cNPS -36 -10 - NKI 4,3 3,9 -

* Accident lost time Edition 5, 2025-03-25

Activities To come here
we have done:

- 100 % fossil free electricity since 2012 (excl. Stans 1)
- 100 % renewable electricity since 2020 (excl. Stans 1)
- Biogas instead of natural gas since 2018
- Energy mapping
- Calculation of climate footprint
- Renewable electricity, Alsab.
- New powder box Eskilstuna with powder recirculation.
- New more efficient gas boilers in Anderstorp and Hillerstorp.
- More efficient membrane technology in Forsheda.
- More efficient preparations and article set ups.
- · Installation of energy measurement at each production line
- · Change to LED lighting at Anderstorn
- Low curing powder at Alsab. Installation of solar power
- Increased speed at convevor in Eskilstuna.
- Reduced consumption of LPG by closing Flakes lines in
- Forsheda Halved amount of retreatment in barrel line. Forsheda

Climate calculations, surface for

each article at powder plants

(part of Dynamics project)

Forsheda to replace LPG.

Heat recovery in Eskilstuna

System support for analysis of

Improvement work from data

Install heat quantity meters

Improved thermal control of

Prepare for next solar power

Carry out work linked to the

purchased materials and

degree of recycled material in

products. Develop key figures.

baths in galvanic lines

collected by energy

measurement

installation

data from energy measurement

New energy solution in

Work to replace LPG in

Eskilstuna .

- · New compressed air compressor at IP.
- Increase number of cars with highest environmental class

Decontamination of old property in

Renovation of water treatment plants

Improved management of processes

· Installation of membrane technology in

Phasing out of cobolt in Anderstorp

Improved water treatment in Forsheda

(only one end-customer-specified

resulting in less harzardous waste.

New solution to treat ZnNi rinses in-

Environmental and sorting training

Electric car charging points where

Phytoremediation, purification of

Closing Flakes lines in Forsheda

(removal of PFAS and solvents)

Process with only passivation for zinc

Improved removal of Cr in waste water

Change diesel forklifts to electrical one

contaminated land using plants

Better handling of UF filters for reduced

and water treatment plants

Phasing out of boric acid

Markaryd

plating bath

cleaning needs.

passivation left)

possible.

at Hillerstorp.

(Stans 8)

- Prolong life at degreasing bath in Eskilstuna.
 - Anderstorn
- of waste fractions to reduce transports.
- New energy solution in Forsheda to
- replace LPG
- (one left Eskilstuna)
- water at Hillerstorp.
- Flow meter on recirculation flows.
- Change of Gleitmo 627 (sealer) that

- TIA for handling accidents. incidents and risks First aid training
- Defibrillator
- · Code of Conduct
- Improved working method regarding security rounds in TIA
- Implementation of improved first aid equipment for chemical accidents and regular digital chemical safety training
- Improved ventilation in Forsheda.
- · New powder box in Eskilstuna.
- · Possibility to buy benefit cycle. Doubled health care allowance.
- · Renovating offices in Forsheda.
- Improved ventilation in Hillerstorp.
- Automatic alarm at Anderstorp and Stans 8.
- Renovating of lunch room in Hillerstorp.
- · Renovating offices in Anderstorp. . Training of all in Code of conduct
- and whistle blowing. Automatic alarm at Hillerstorp and
- Eskilstuna. · New blasting machine in
- Eskilstuna. Development program for leaders
- Quality-assured reference checking during recruitment.
- · Enhanced forklift safety with blue lights and protection roof.

- Stakeholder analysis performed by 80 students from JIBS (Jönköping International Business School) Representative in Campus
- Värnamos management team, production development. Study visits, interns etc...
- New sound protection fence at Hillerstorp.
- Sustainability network, Värnamo Näringsliv
- Board member Lagans vattenråd
- Education in swedish language for operators at powder lines in Anderstorn
- Review and training on Code of Conduct and core values.

- Development team
- · Systematic review of preparations and article set ups
- · Implementation of a warehouse management system, WMS, at five sites
- Installation of membrane technology in plating bath.
- IDUS (system for systematic maintenance) at all sites
- IATF certification.at Eskilstuna
- · Climate imprint at customer offer · Climate imprint per article over a specific time period to customer.
- Improved efficiency at barrel line Forsheda.
- New rack transport system at H1 Hillerstorp.
- · Process with only passivation for zinc castings
- · Conducted assessment of own operations in Ecovadis.

- Acquisition Anderstorps lackeringsservice AB
- Collaboration with the University of Gothenburg regarding change in growth
- Reorganization of sales and quotation work to get closer to the customer
- Increased activity in social media
- Pilot project, Low curing powder at Stans 1
- Development project together with customer
- Customer event with sheet metal processing customers.
- Development team part of new business, technology as leverage.
- "Finishing truck" collecting customer goods...
- Customer event "Sustainable together".
- Customer service training for positions that face customers.
- Customer event with Thule and sub-suppliers.

Activities To reach further we must do:

- - Batch teatment of Zn rinses barrel line
- Cobolt free passivations.
- Investigate possibility to reduce volume
- Prepare for next solar power installation
- Change diesel forklifts to electrical ones
- More improved removal of Cr in waste
- contains PFAS-substance.

- · More communication about risks and TIA and more root cause work
- "Digital doio" simple webbased regular safety training.
- Action plans NMI, measuring NMI. Renovating of changing room in
- Hillerstorp Continued enhanced forklift safety
- with blue lights and protection roof. Simplify data collection of number
- of training hours · Work for more safety
- representatives. · Continued leadership development.
- . Employee HRM is implemented to digitalize and create conditions for e.g. better on and offboarding.
- Work together with JL Safety to improve machine safety.
- Gradually build away all manual additions of chemistry.

- · Sustainability and ethics in supplier assessment (ex.Code of conduct / conflict minerals)
- Implement tools/systems for supplier assessment/valuation from a sustainability perspective. · Degree thesis.
- I I A
- · Internship and entry level job
- · More environmentally friendly pretreatment ED/powder.
- Implementation of WMS at last site. Eskilstuna
- IATF certification.Stans 8
- · Change of ED at Eskilstuna, improved edge corrosion.
- · Rapphönan, pre hanging and automation of flow at IP
- AGV and smart logistic solutions
- · Capacity increase at powder and galvanic lines.
- · Implementation of new MPSsystem, Dynamics 365
- New control system at H1 Hillerstorp
- Improved decision support and analysis tools. Power BI · Investigate what is needed to
- improve outcomes in Ecovadis and propose possible targets. Manual pre-racking at Stans 8

- · Development project together with customer, supplier and other
- Focuseds ales activities together with development team.
- Customer events with a focus on new business and growth.
- More visibility in social media
- · Targeted marketing.
- Acquisition.
- Improvement activities connected to profitability and efficiency.

* Accident lost time Edition 5, 2025-03-25